





# THE EDAE

Технологичен трансфер и комерсиализация на

-/- \\_ong

Петко Русков, 26 октомври 2023 г.

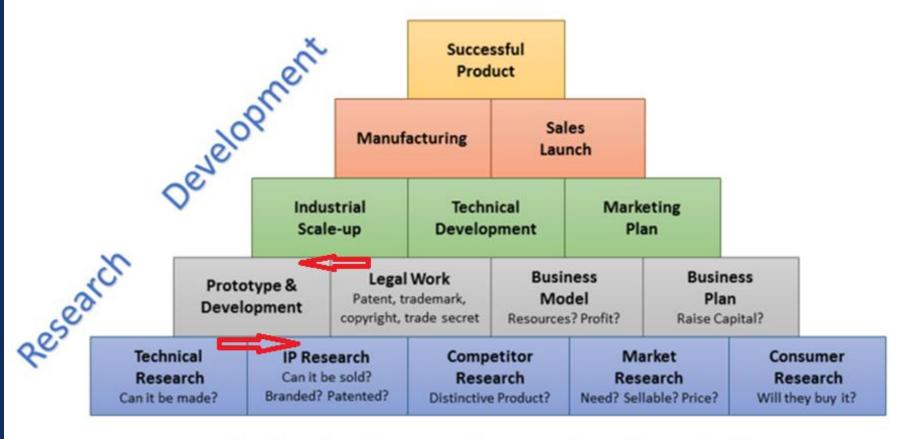
технологии

10/27/2023

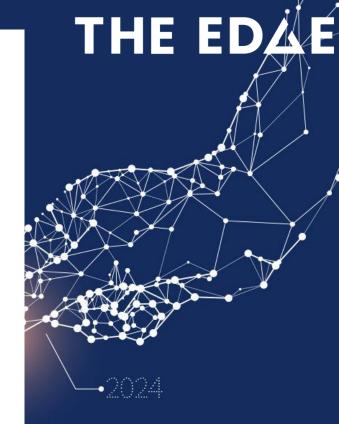
PR TT&TC 20231012



# Success = R & D



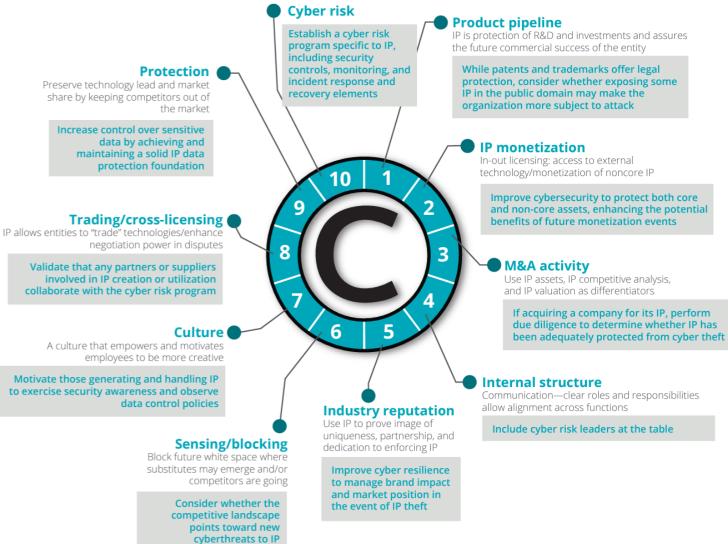
Key Question: Can you make money from this product?





**CYBER** 

**RISK MANAGEMENT** 



protection

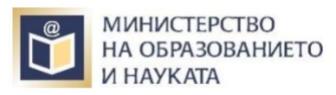
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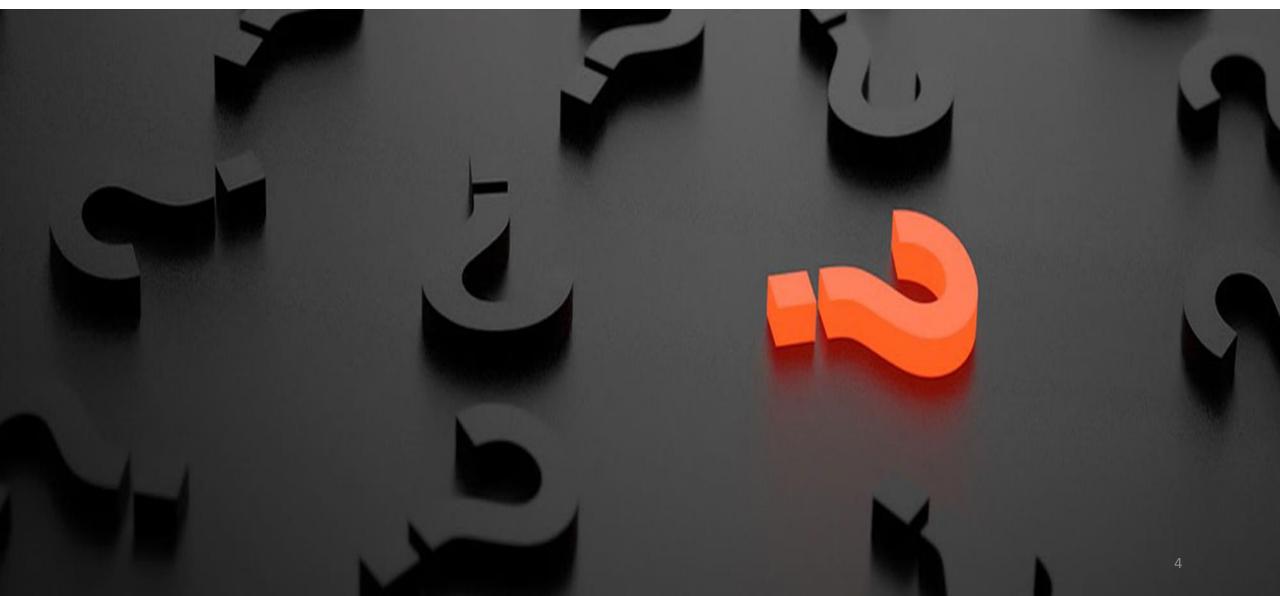
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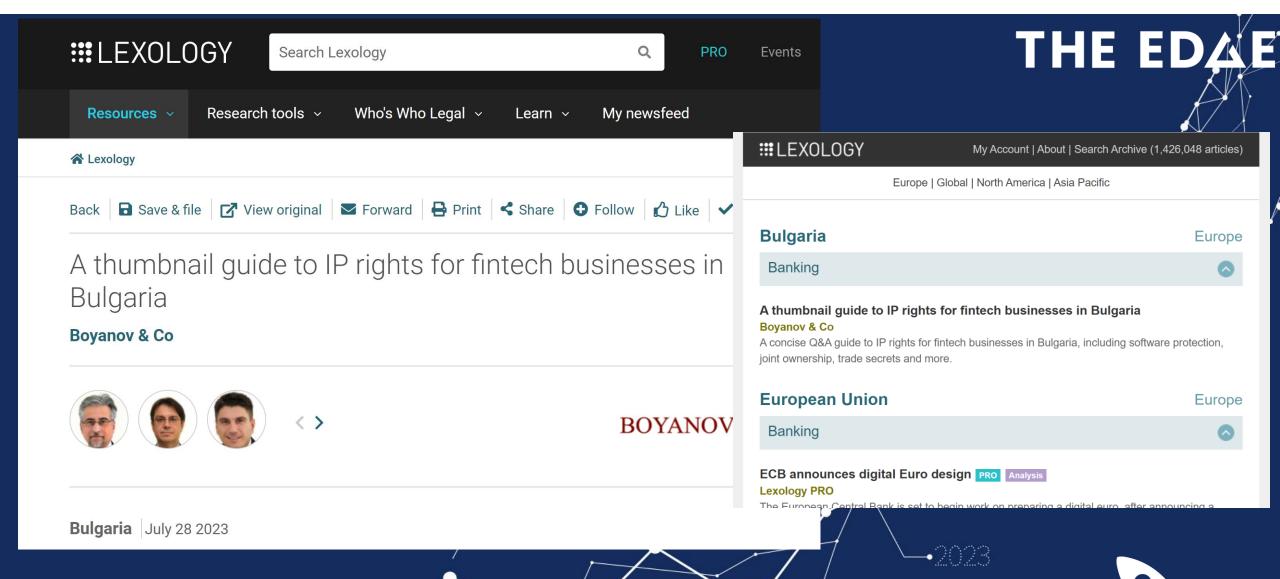






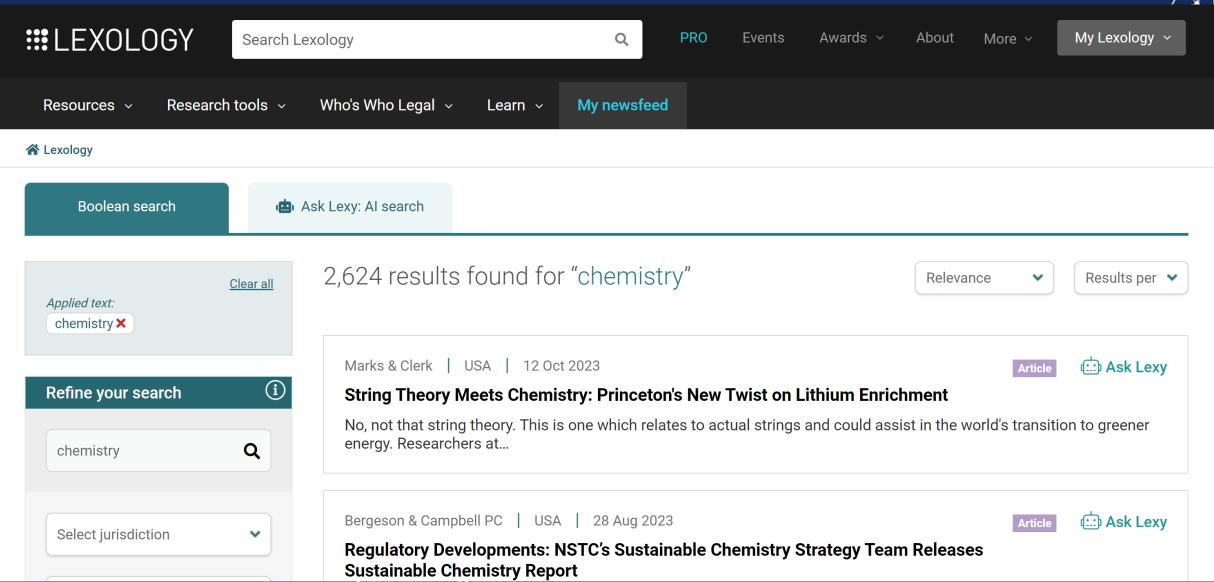






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Article | Published: 07 September 2023

# Spatially separated crystallization for selective lithium extraction from saline water

Xi Chen, Meiqi Yang, Sunxiang Zheng, Fernando Temprano-Coleto, Qi Dong, Guangming Cheng, Nan

Yao, Howard A. Stone, Liangbing Hu & Zhiyong Jason Ren 

✓

Nature Water 1, 808–817 (2023) Cite this article

1769 Accesses 1 Citations 195 Altmetric Metrics



#### **Associated Content**

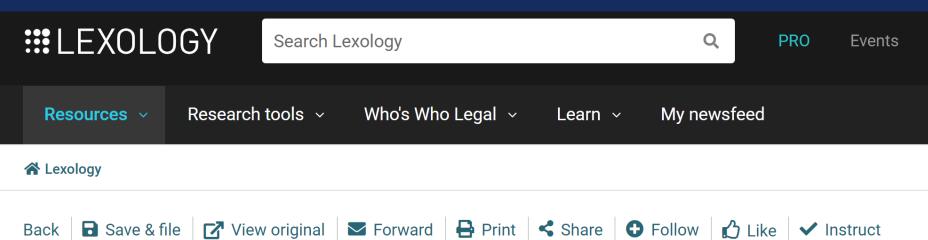
Collection

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# **Abstract**

Limited lithium supply is hindering the global transformation towards electrification and decarbonization. Current lithium mining can be energy, chemical and land intensive. Here we present an efficient and self-concentrating crystallization method for the selective extraction of lithium from both brine and seawater. The sequential and separable crystallization of cation species with different concentrations and solubilities was enabled by a twisted and slender 3D porous natural cellulose fibre structure via capillary and evaporative flows. The process exhibited an evaporation rate as high as  $9.8 \text{ kg m}^{-2} \text{ h}^{-1}$ , and it selectively concentrated lithium by orders of magnitude. The composition and spatial distribution of crystals were characterized, and a transport model deciphered the ion re-distribution process in situ. We also demonstrated system scalability via a 100-crystallizer array.





# EPA Adds Ten Chemicals to Safer Chemical Ingredients List

### **Bergeson & Campbell PC**







USA October 3 2023

The U.S. Environmental Protection Agency (EPA) announced on September 29, 2023, that it is adding ten chemicals to the Safer Chemical Ingredients List (SCIL). EPA describes the SCIL as "a living list of chemicals that EDA's Safar Chaica program has evaluated and determined months fafar Chaica pritoria, "With this undete the SCIL https://www.lexology.com/library/detail.aspx?g=a26e5f68-f512-4020-a4a8-fa9c606e0978







### USA October 3 2023

The U.S. Environmental Protection Agency (EPA) announced on September 29, 2023, that it is adding ten chemicals to the Safer Chemical Ingredients List (SCIL). EPA describes the SCIL as "a living list of chemicals that EPA's Safer Choice program has evaluated and determined meet Safer Choice criteria." With this update, the SCIL includes a total of 1,071 chemicals that are "among the safest for their functional use." According to EPA, the SCIL provides increased transparency in safer chemistry, helps companies find safer chemical alternatives, and increases innovation and growth of safer products. EPA states that in support of the Biden Administration's goals, "the addition of chemicals to the SCIL incentivizes further innovation in safer chemistry, which can promote environmental justice, bolster resilience to the impacts of climate change, and improve water quality."

According to EPA, the SCIL is a resource that can help a variety of different stakeholders, including:

- Product manufacturers that use the SCIL to help them identify safer ingredients to make high-functioning products that contain safer ingredients;
- Chemical manufacturers that use the list to promote the safer chemicals they manufacture;
- Retailers that use the list to help shape their sustainability programs; and
- Environmental and health advocates who use the list to support their work with industry to encourage the use of the safest possible chemistry.

The Safer Choice program certifies products containing ingredients that meet the program's human health and environmental safety criteria and allows companies to use its label on products that meet the Safer Choice Standard. EPA encourages manufacturers to submit their safer chemicals to EPA for review and listing on the SCIL, which EPA updates at least once a year to reflect innovations in safer chemistry.





# Cambridge: City of Innovation - The 'beer summit' that generated a genomic revolution

#### **Marks & Clerk**







### United Kingdom | March 22 2023

When you hear Next Generation Sequencing (NGS), you think Illumina Inc. Illumina is widely regarded as the giant of NGS, with an estimated 80% share of the global gene sequencing market. At the heart of Illumina's nucleic acid sequencing technologies is sequencing-by-synthesis (SBS), a **chemistry** technology with a humble and fascinating backstory.

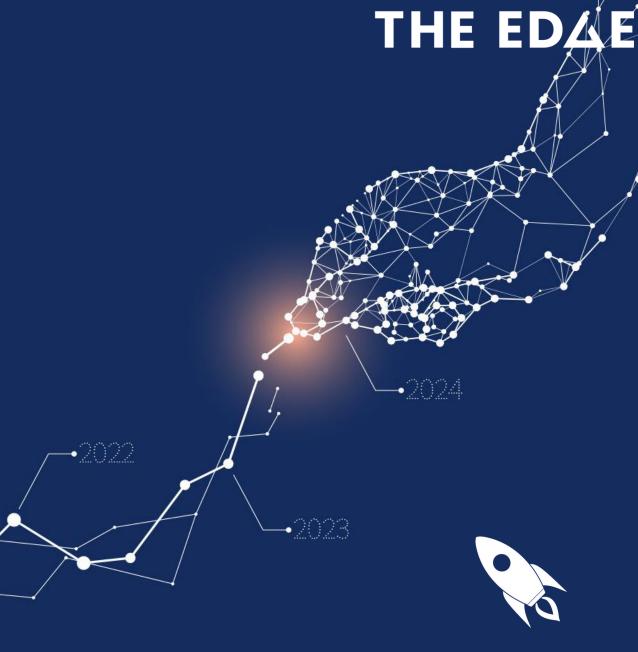
The concept of SBS **chemistry** can be traced to a summer's evening in 1997, when four chemists of the University of Cambridge frequented the pub for a regular laboratory team discussion, a "beer summit". The quaint city of Cambridge has been at the centre of some of the greatest developments in nucleic acid science, and no telling of this tale is complete without consideration of them. In 1953, James Watson and Francis Crick of Cambridge's Cavendish Lab burst through The Eagle's pub doors and proclaimed to have discovered "the secret of life". Of course, they were referring to their resolution of the three-dimensional structure of DNA. A very British eureka, we hear you say. Another Cambridge alumnus, Frederick Sanger, is accredited with the major breakthrough in DNA sequencing, thus addressing the pressing question of how to "read" the sequence of nucleotide bases. Fred's 'Sanger sequencing method' of 1977 would become the principle DNA sequencing



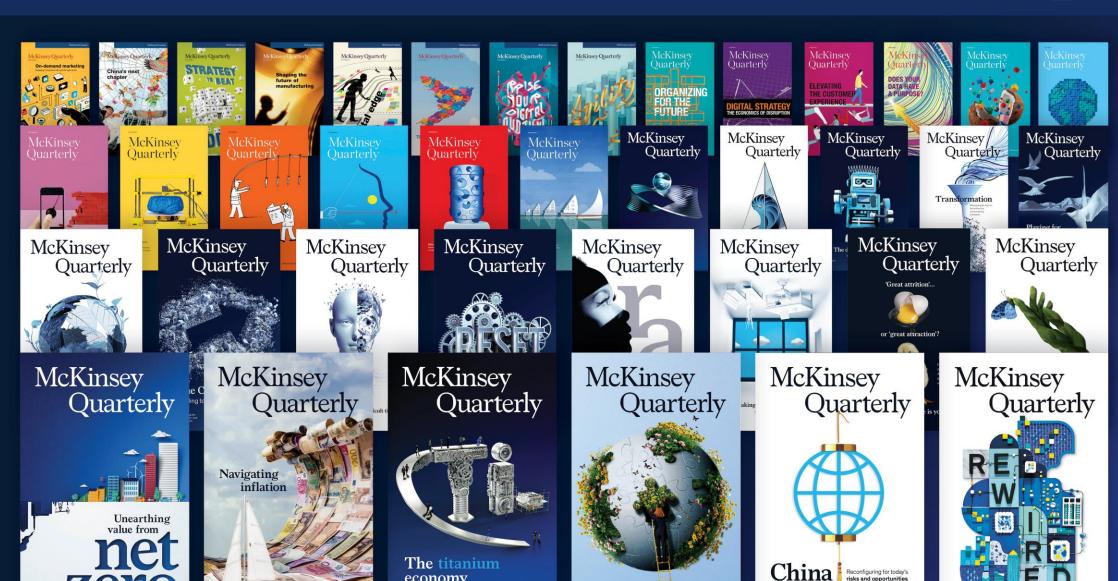




Machine Learning and Patents – A Guide for Patent Attorneys in Chemistry and Life Sciences



# THE EDAE



On the cusp of a new era

economy

The surprising resurgence of American manufacturing

Winning with digital and AI





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Chemistry insights

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#### Building better batteries: Insights on chemistry and design from China

A detailed benchmark analysis of the batteries of Chinese battery electric vehicles (BEV) reveals how differences in electric batteries and battery pack design affect performance.

Automotive & Assembly | Article | April 22, 2021

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# Building better batteries: Insights on chemistry and design from China

April 22, 2021 | Article















The market for battery energy storage systems is growing rapidly. Here are the key questions for those who want to lead the way.

Q Search



# Search results for 'chemistry'

Who we are Our councils

Displaying results 1 to 10 of 275

James Webb Space Telescope reveals secrets of space ice chemistry

Search results appear by relevance.

All funding opportunities are available

me > News and events > Responding to climate change > Developing new behaviours and solutions > Chemistry research leads to cleaner, greener busine

# Chemistry research leads to cleaner, greener business

The spin-out company, HydRegen Ltd, has been founded by Professor Kylle vincent and Dr Holly Reeve, at the University of Oxford.

Long-term support from UK Research and Innovation led to the development of the novel technology that offers cleaner, safer, faster chemical production. Key funding included:

- early career development for Professor Vincent through the Engineering and Physical Sciences Research Council (EPSRC) Physical Sciences Inspire Programme
- a five-year translation grant funded by EPSRC, Biotechnology and Biological Sciences Research Council and Innovate UK through the Industrial Biotechnology Catalyst fund
- EPSRC funding for doctoral students that included working with multinational companies
- Innovate UK support via Innovation to Commercialisation of University Research to validate the market for the technology and business grant funding to enable the





https://www.ukri.org/news-and-events/responding-to-climate-change/developing-new-behaviours-and-solutions/chemistry-research-leads-to-cleaner-greener-business/

# **Enzymes as catalysts**

The new technology allows producers of chemicals to get rid of toxic heavy metals, currently used as catalysts in the production of a range of products, which can be extremely environmentally damaging. Instead of heavy metal catalysts, the technology uses enzymes as catalysts.

Although the use of enzymes is already established in areas of chemical manufacturing, the new technology is unique in using hydrogen as an energy source to regenerate 'co-factors'. These are the biological molecules needed to drive the action of enzymes.

Replacing metal catalysts with enzymes, powered by hydrogen, will lower the amount of energy used in traditional methods of manufacture and minimise waste production. An added benefit is that the whole system is reusable as well.

Professor Vincent says:

We are focusing on tackling challenges in the fine chemicals sectors for synthesis of pharmaceuticals, flavour and fragrance molecules, where our technologies lower energy demands, increase product purity and enable





#### MEPs Intend That Startups Be Treated Differently From SMEs



# THE ED

https://intellectual-property-helpdesk.ec.europa.eu/news-events/news/mepsintend-startups-be-treated-differently-smes-2023-10-20 en

# SCIENCE BUSINESS Bringing together industry, research and policy

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About Us 🔻

#### The Network

The unique forum convening public and private sector leaders for networking, intelligence and debates on research and innovation.

More info »



## MEPs call for start-ups to be treated differently from SMEs

17 Oct 2023 | News

Current EU legislation does not distinguish innovative start-ups from the massed ranks of SMEs. A specific definition - and a specific strategy - is needed to back start-ups and help them to grow

By Martin Greenacre



# Chem-Match: Corporates Meet Startups 2023 "Green & Digital"

The "Chem-Match: Corporates meet Startups" event brings impetus to the chemical open innovation. As during the previous 4 successful editions, the event will match corporates with startups from the fields of chemistry, biotechnology, bio-electronics, environmental technologies and sustainability, digital process management and digital innovation. The European IP Helpdesk team will attend the event virtually to meet European small and medium-sized enterprises (SMEs) and startups and introduce our first line free-of-charge intellectual property (IP) support services.

date

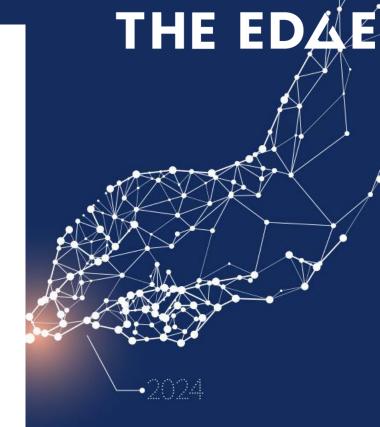
26/10/2023 - 27/10/2023

NH Collection Frankfurt City, Frankfurt am Main, Germany

2 Organiser

Hessen Trade & Invest and Enterprise Europe Network

Registration Register here



**·**2023



# **Basic-Level Webinar: IP in Biotechnology**

The term biotechnology summarises all technologies related to living systems and organisms as a basis for developing and manufacturing technological applications using biological systems. Regarding the development of future applications, the biotech industry is one of the most innovative fields, so effective intellectual property (IP) protection is essential. In this training session, we will take a closer look at the field of biotechnology and the protection of biotech inventions.



25/10/2023

Online



venue

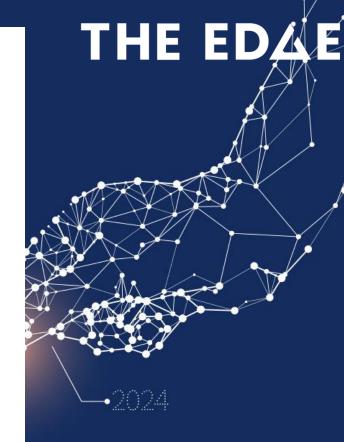
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Registration

European IP Helpdesk

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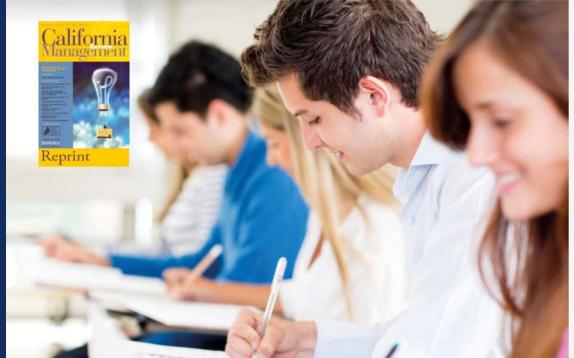


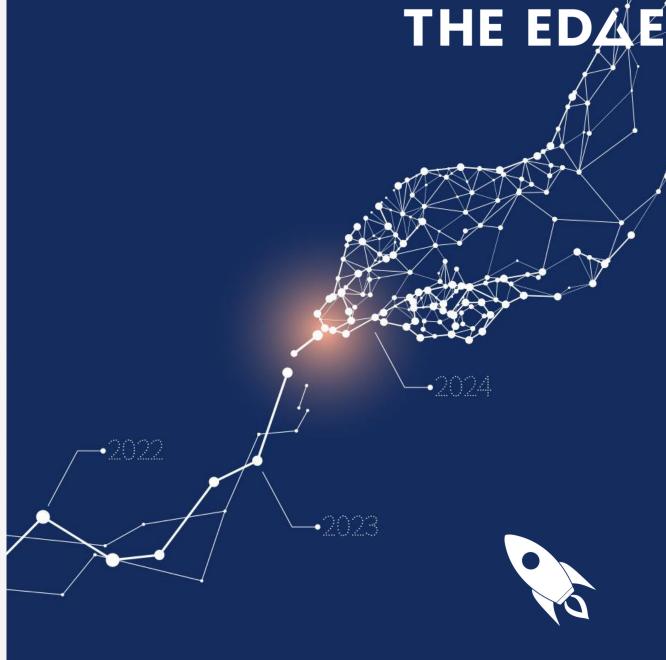
# Case studies for use with Intellectual Property Teaching Kit

Reprint from the California Management Review special issue on intellectual property management, produced in collaboration with the EPO

#### Contributors

André Clerix, William W. Fisher III, Johan Van Helleputte, Bart Leten, Felix Oberholzer-Gee, Nadine Roijakkers and Wim Vanhaverbeke





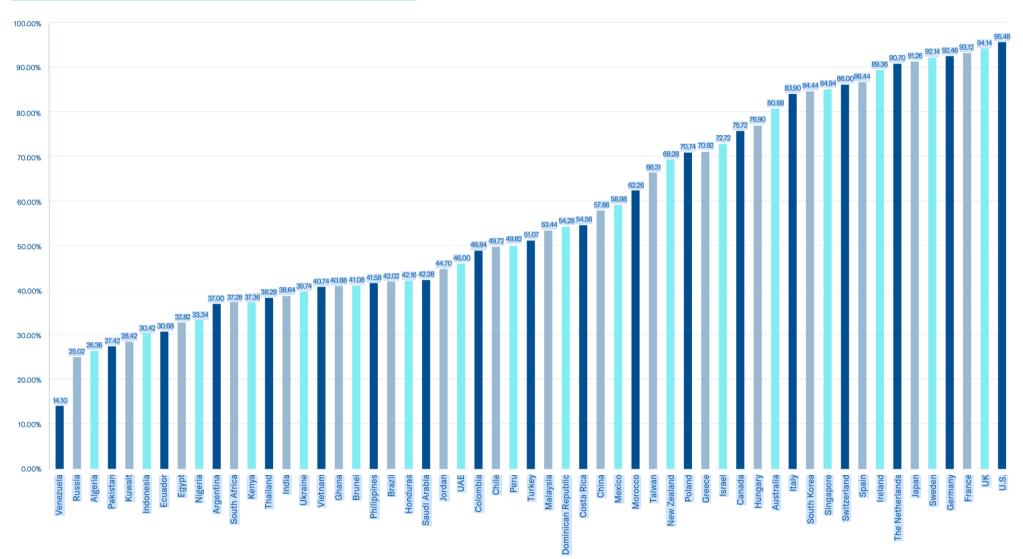


# International IP Index

2023 Eleventh Edition







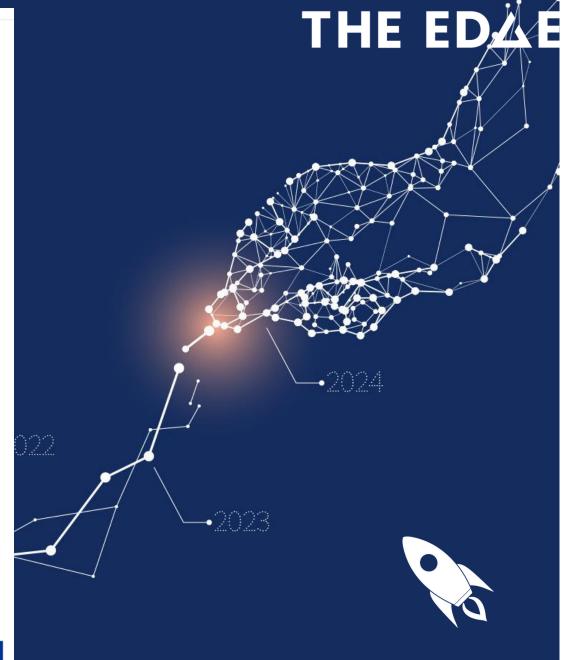


10/27/2023



2023

EIC



#### AND SPACE AND SPACE Liquid-based Metabolic MRI memories for computing Scaling up mRNAbased therapies 3D interconnects Superhuman robot based on nanomaterials enabled surgery Exosome based drug delivery systems Electronics based on biomolecules Personalised patient derived Next generation tissue production/ organ production Photonic Integrated Circuits Spatial and functional Flexible, tunable or networks in omics Ultra-sensitive ultrasound reconfigurable Sensors combined for treatment and imaging Active space metadevices with Al for harsh Liquid biopsy biomarkers debris removal environments as companion diagnostics and recycling Ultra-small and efficient to guide treatment Self-aware implantable devices **Energy efficient** andconscious secure quantum Al systems Green and communication compact Biomimetic design particle strategies with material Novel breeding technologies accelerators Additive computation for climate-resilient crops Intelligent or manufacturing autonomous of responsive high speed mass composites Advanced Biotechnology-driven transportation systems Next generation materials for solar energy conversion aquaculture technologie scalable PV to fuels and chemicals **Next generation** traffic **Novel materials** safety systems for thermal Waste heat Metal-air energy storage and flow and energy Carbon neutral batteries harvesting and carbon Full circularity with waste as a resource for renewable negative building materials fuels and chemicals Non-CRM electrocatalysts Direct carbon capture

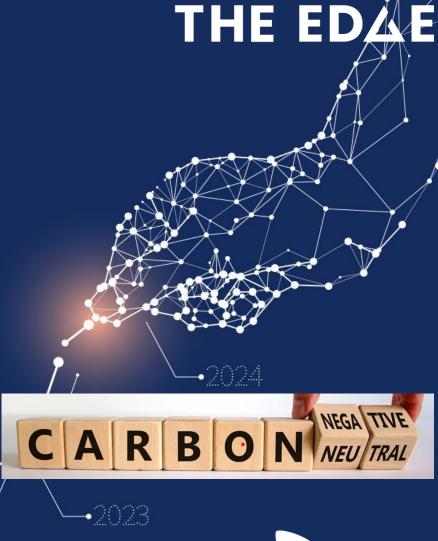
CLEANTECH



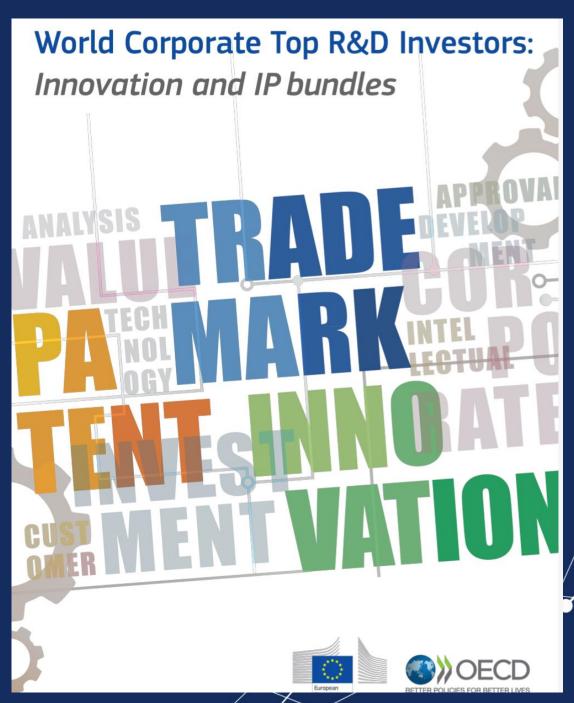
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Figure 1: Clustering of selected EIC projects to showcase current and emerging trends in the field of renewable fuels and chemicals

(Orange: running projects; Green: completed projects; Gray: projects under preparation)











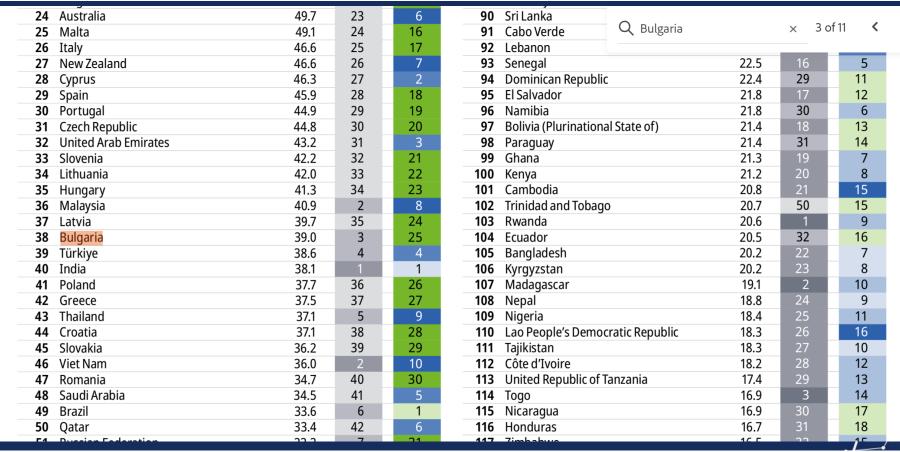


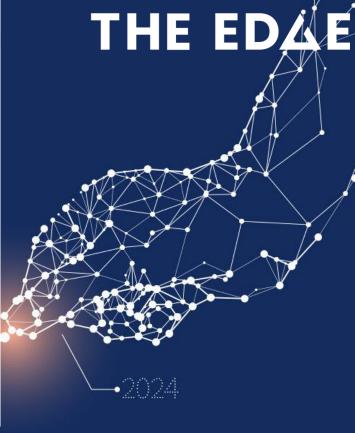












# Top three innovation economies by income group

## **High-income**

- 1. Switzerland
- 2. Sweden ↑
- 3. United States ↓

### Upper middle-income

- 1. China
- 2. Malaysia ↑
- 3. Bulgaria ↓

#### Lower middle-income

- 1. India
- 2. Viet Nam
- 3. Ukraine ☆

#### Low-income

- 1. Rwanda
- 2. Madagascar
- 3. Togo ☆

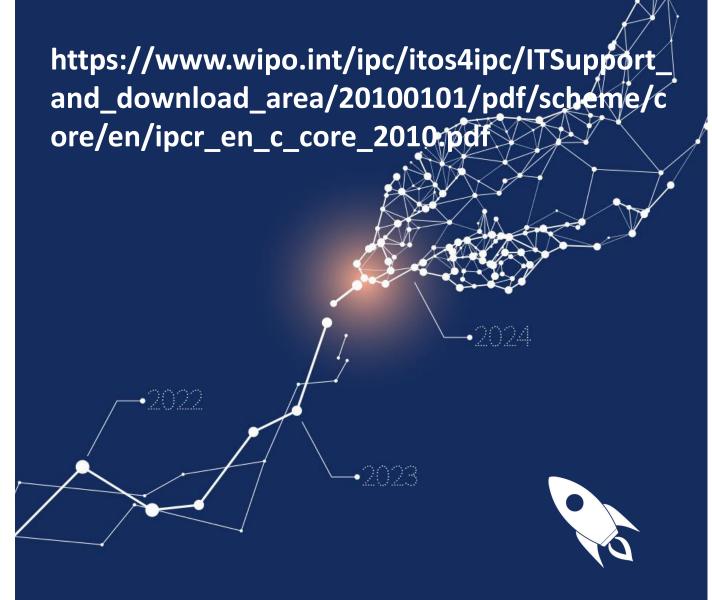
# International Patent Classification

Core Level (2010.01)

Volume 2

Section C

Chemistry; Metallurgy





THE ED

# THE EDAE

# SECTION C - CHEMISTRY; METALLURGY

CHEMISTRY		C05G	Mixtures of fertilisers covered individually by different subclasses of class C05; Mixtures of one or more fertilisers with materials not having a	
C01	NORGANIC CHEMISTRY8		specific fertilising activity, e.g. pesticides, soil- conditioners, wetting agents; Fertilisers characterised by their form	2:
C01B	Non-metallic elements; Compounds thereof <b>8</b>			
C01C	Ammonia; Cyanogen; Compounds thereof9			
C01D	Compounds of alkali metals, i.e. lithium, sodium, potassium, rubidium, caesium, or francium <b>10</b>	C06	EXPLOSIVES; MATCHES	23
C01F	Compounds of the metals beryllium, magnesium, aluminium, calcium, strontium, barium, radium,	C06B	Explosive or thermic compositions; Manufacture thereof; Use of single substances as explosives	23
C01G	thorium, or of the rare-earth metals <b>10</b> Compounds containing metals not covered by	C06C	Detonating or priming devices; Fuses; Chemical lighters; Pyrophoric compositions	<b>2</b> 4
	subclasses C01D Or C01F11	C06D	Means for generating smoke or mist; Gas-attack compositions; Generation of gas for blasting or propulsion (chemical part)	<b>2</b> 4
C02	TREATMENT OF WATER, WASTE WATER, SEWAGE, OR SLUDGE13	C06F	Matches; Manufacture of matches	24



2024





# WIPO









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Home > PATENTSCOPE > News

# **Chemical Structure Search**

October 13, 2016

Launched on October 3, 2016, the new chemical structure search feature allows users to search for chemical information in patent documents in PATENTSCOPE.

The idea of the chemical structure search is to offer a search feature that:

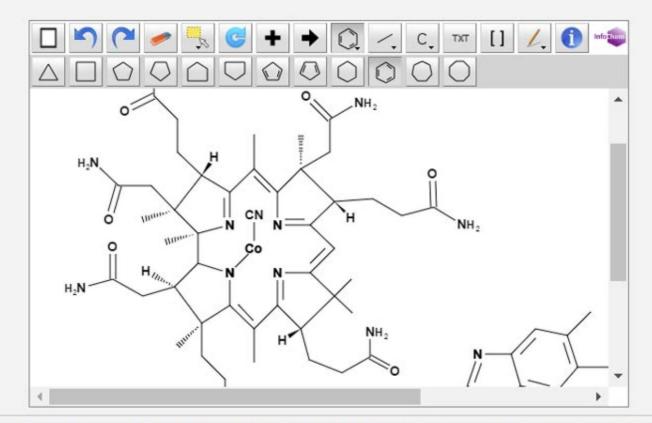
- recognizes the names of chemical compounds in patent texts;
- recognizes their structure from embedded drawings in patent texts.

The chemical search applies to the title, abstract, claim and description fields. It only works on developed formulas.

It is currently available for published PCT applications in English and German (from 1978), and the national collection of the U.S. (from 1979). It will become available for other languages and collections in the future.

#### Chemical compounds search

Structure editor Convert structure Upload structure



InChl: InChl=1S/C62H90N13O14P.CN.Co/c1-29-20-39-40(21-30(29)2)75(28-70-39)57-52(84)53(41(27-76)87-57)89-90(85,86)88-31(3)26-69-

49(83)18-19-59(8)37(22-46(66)80)56-62(11)61(10,25-48(68)82)36(14-17-45(65)79)51(74-62)33(5)55-60(9,24-47(67)81)34(12-15-

19,22,24-27H2,1-11H3,(H15,63,64,65,66,67,68,69,71,72,73,74,77,78,79,80,81,82,83,85,86);;/q;;+1/p-

1/t31-,34-,35-,36-,37+,41-,52-,53-,56?,57+,59+,60+,61+,62+;;/m1../s1

InChiKey: SEKGMJVHSBBHRD-JRUAQJQISA-M

Molecular C63H89CoN14O14P

Formula:

Molecular 1356.3927 g/mol

Weight:

# THE EDAE



**-**2023

[Help]





### WIPO

English 🗸







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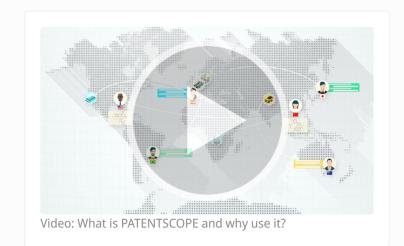
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The PATENTSCOPE database provides access to:

- published International PCT applications in full-text on the day of publication
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- non-patent literature

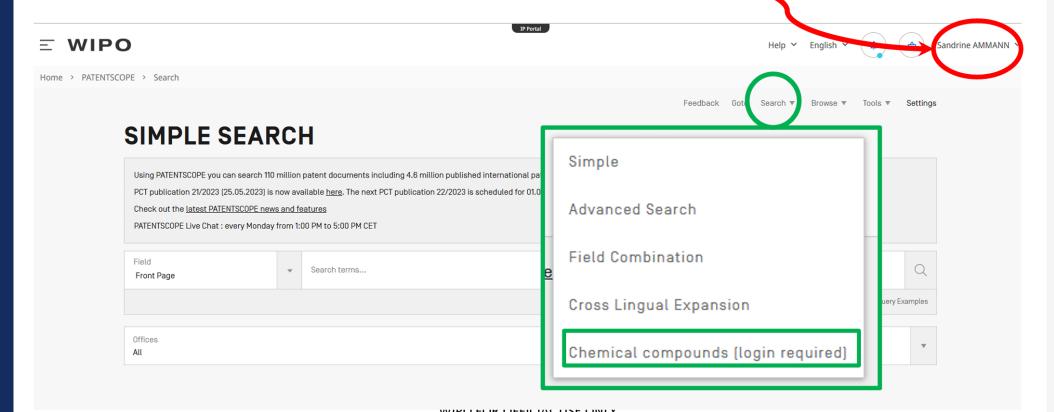
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- watching the short tips & tricks videos
- attending free of charge webinars
- doing practical exercises online and/or in the booklet ppf (check the answers ppf)
- reading the User's Guide



Access PATENTSCOPE

- Available freely at <a href="https://patentscope.wipo.int">https://patentscope.wipo.int</a>
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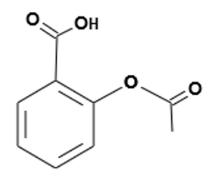
https://www.wipo.int/edocs/mdocs/mdocs/en/wipo\_webinar\_patentscope\_2023\_12/wipo\_webinar\_patentscope\_2023\_12\_1.p



# Structure search - the concept

- Recognize names and structures of chemical compounds in patent texts and embedded drawings
- Standardize all the different representations of chemical structures into Inchlkeys
- Inchlkeys can be used by non chemists

# Example: Inchl – InchlKey for aspirin



InChl: InChl=1S/C9H8O4/c1-6(10)13-8-5-3-2-4-7(8)9(11)12/h2-5H,1H3,(H,11,12)

InChiKey: BSYNRYMUTXBXSQ-UHFFFAOYSA-N

**InChlKey** = a fixed-length (27-character) <u>condensed digital</u> <u>representation</u> of an **InChl** 

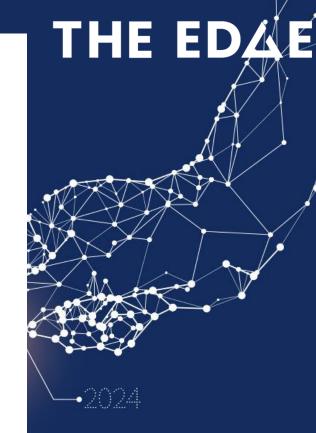
**InChl** = is a <u>textual identifier</u> developed to make it easy to perform web searches for chemical structures

WIPO

WORLD

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ORGANIZATION







# Why is it useful?

Terms such as "aspirin", "paracetamol" not always used in patent documents

Many ways of representing formulas

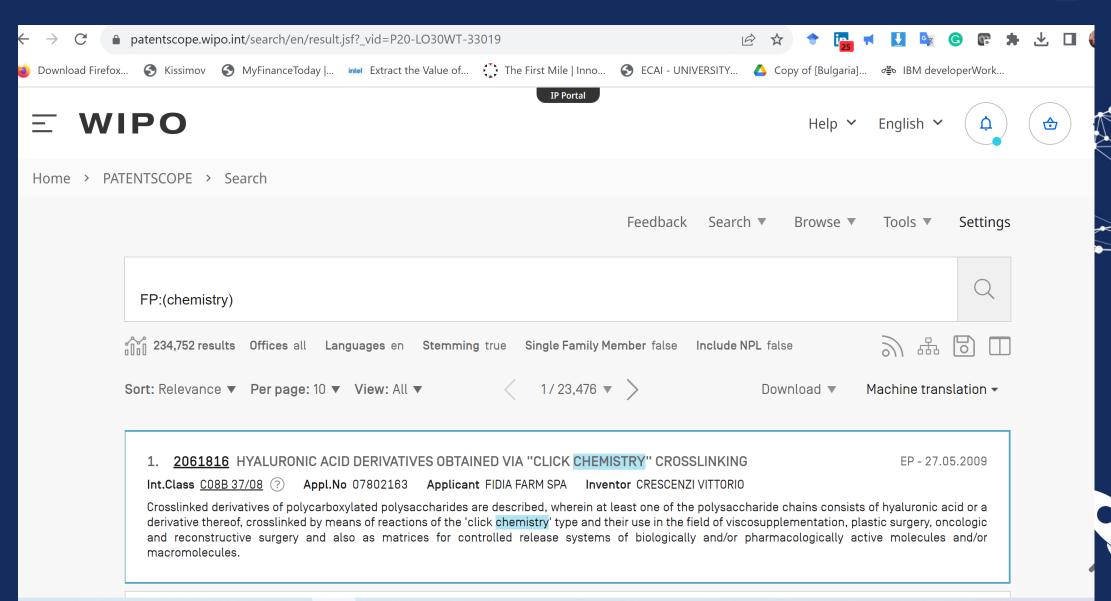
Expansion of searches











10/27/2023 PR TT&TC 20231012

Home > WIPO Magazine > 2021 > 4/2021

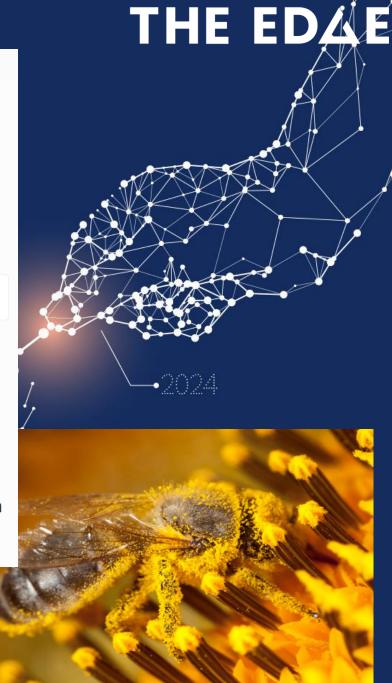
## WIPO MAGAZINE

Beewise: out-of-the-box thinking to save the world's bees

December 2021 f y in ⊠

By Catherine Jewell, Information and Digital Outreach Division, WIPO

Bees are the most important pollinators in the insect world and play a central role in ensuring the global food supply. Without pollination, many plants cannot reproduce. Saar Safra, CEO of Israeli start-up Beewise, is on a mission to save bees – and at scale – using artificial intelligence (AI), computer vision and robotics. Mr. Safra explains how Beewise's high-tech solution is helping to save the world's bees. He also discusses the role that intellectual property (IP) plays in supporting small companies like Beewise, which are working to tackle some of the world's most pressing challenges.



## A Smarter, Simpler, Better Patent Solution

A smarter, simpler, better patent solution









Content



**Technology** 

Derwent World Patents Index

Smart Search
Patented Search
Technology

Themescape, Charting, & Visualizations Derwent Patents
Citation Index

Which patents are most relevant? What makes them unique or novel in nature?

How to reduce the time spent building patent search queries yet still have the most relevant results sent to the top your list?

How can you quickly identify your main collaborators and observe their innovation activities?

Who is most influential in a given technology and are there others doing similar work for you?

Al Enhanced Predictive Analytics







## **Traditional View of Research**

Brian Costello



**BASIC RESEARCH** 

SCIENTIFIC APPLICATION

**IMPROVE SCIENCE** 

**OPEN (PEER REVIEW)** 

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APPLIED RESEARCH

COMMERCIAL APPLICATION

IMPROVE COMMERCIAL VALUE

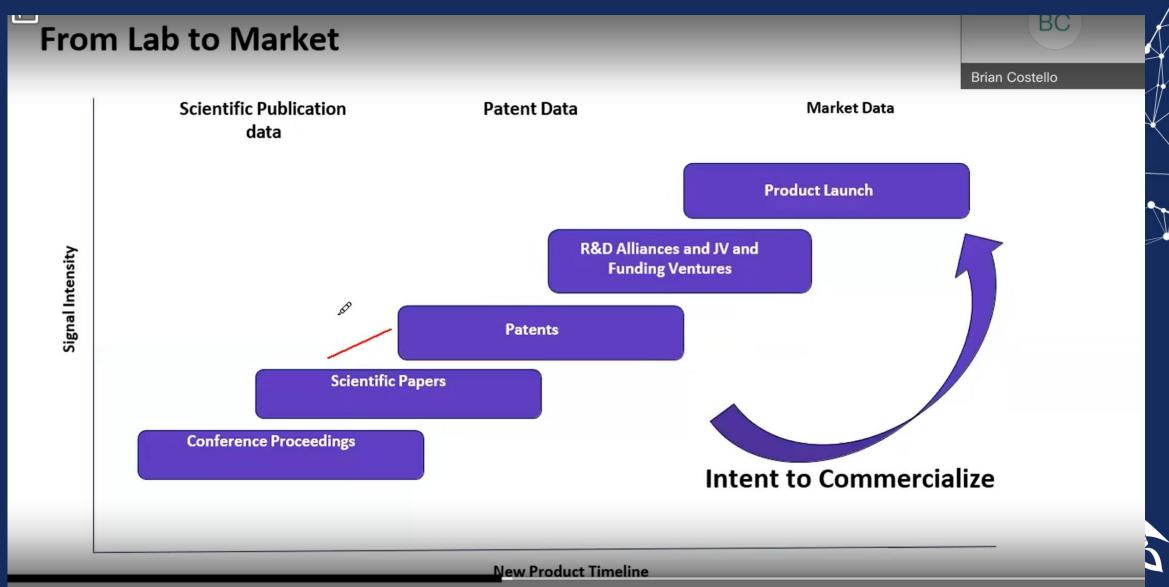
**PROTECTED** 

PATENTING

Researcher

Changing Role

Innovator





RC

## Patents as an Important Indicator of Innovation

70

**Brian Costello** 

<i>30</i>	%	OF ALL EXPENDITURE IN R&D IS WASTED ON REDEVELOPING EXISTING INVENTIONS
<i>80</i>	%	OF CURRENT TECHNICAL KNOWLEDGE CAN BE FOUND IN PATENT DOCUMENTS

OF NEW (CHEMICAL) SUBSTANCES ADDED TO THE REGISTRY

FROM THE LITERATURE COME FROM PATENTS

PATENTS ARE A VALUABLE SOURCE OF INFORMATION



**SOLUTIONS** 

WHO WE SERVE

**RESOURCES** 

**ABOUT US** 

Search

## **Search Results**

Showing results for: **chemistry** 

### A Brief Patent Landscape of Chemical Companies

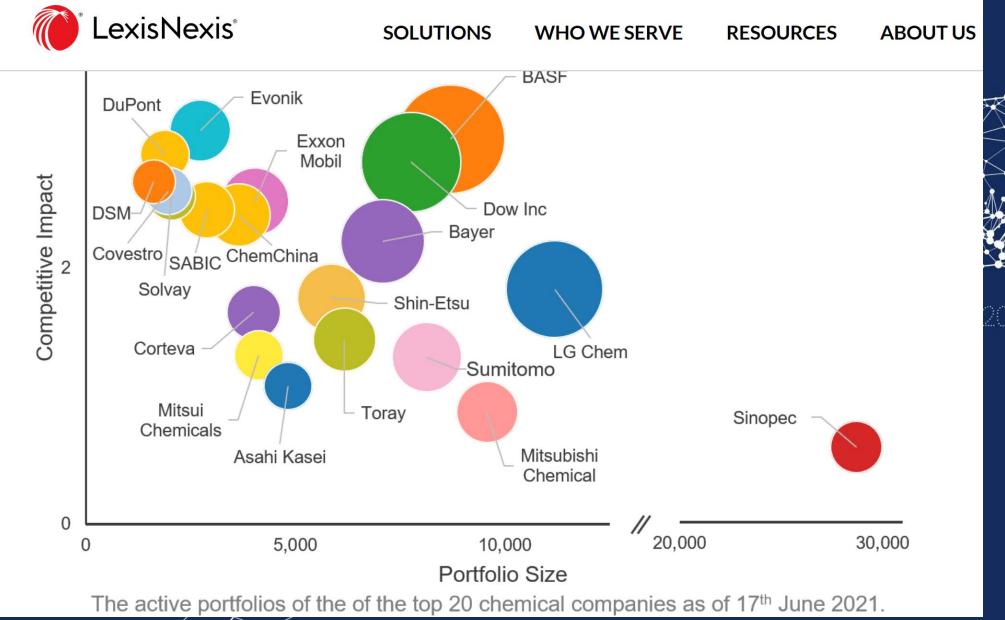
https://www.lexisnexisip.com/resources/a-brief-patent-landscape-of-chemical-companies/

by Dr. Dirk Caspary Ask a chemist what is so fascinating about their science, most of them will answer, "Because chemistry makes the world go round!" or "It's everywhere!". In case you disagree, please try to find an important technology development in the last decades which does not include Chemistry. In order to get an overview [...]

### Protected: European User Meeting 2023 "The Future of IP Analytics"

https://www.lexisnexisip.com/european-user-meeting-2023-the-future-of-ip-analytics/

There is no excerpt because this is a protected post.











Exploring the Global
Sustainable Innovation Landscape:
The Top 100 Companies
and Beyond





### ■ The Framework of Sumitomo Chemical's Corporate Philosophy





# THE EDAE

Bringing together the power of chemistry to contribute to solving society's challenges

Sumitomo Chemical's strengths

**Diversity** of businesses, technologies, geographies and people at Sumitomo Chemical



opportunities

Advancing

**Further growth** 

Green Transformation (GX) in a broad sense responded to changes in society

### **Basic Direction**

- Further improve business portfolio (strengthen and reform businesses)
- Improve financial standing
- Accelerate the Development of Next-Generation Businesses
- Obligations and contributions toward becoming Carbon Neutrality
- Improve productivity and strengthen businesses through digital innovation
- Employ, develop and leverage human resources for sustainable growth
- Ensure full and strict compliance and maintain safe and stable operations

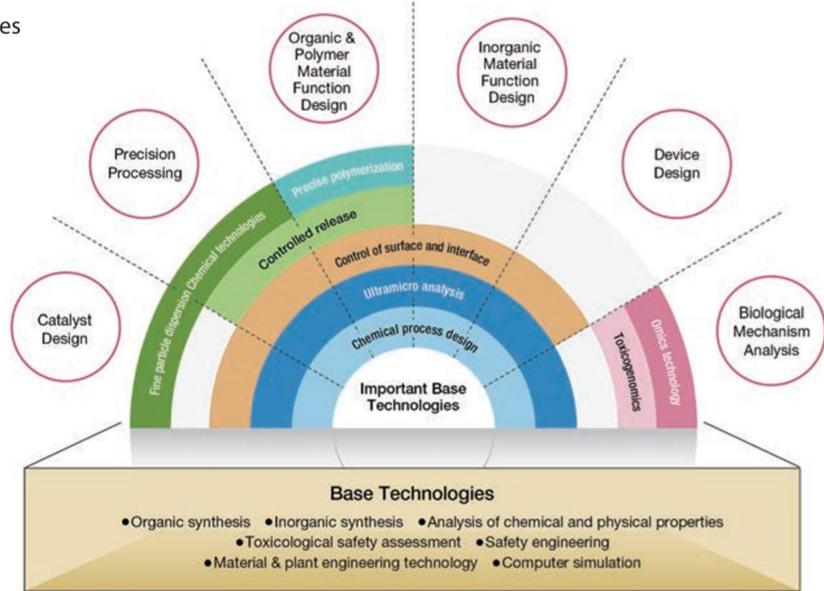


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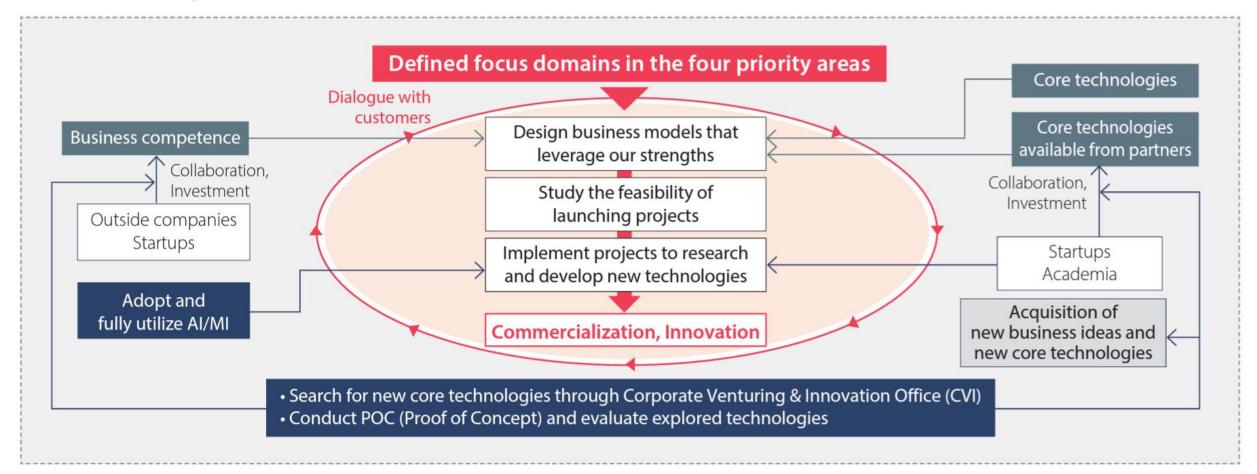
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Six Core Technologies



### Innovation Ecosystem



### Research and Development Expenses

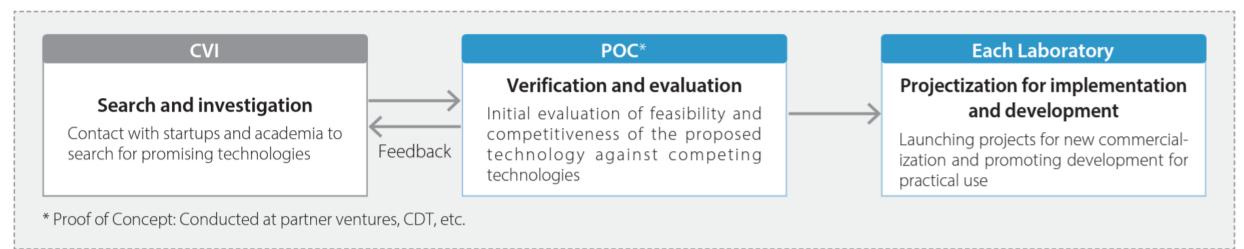
Patent Asset Size\*1

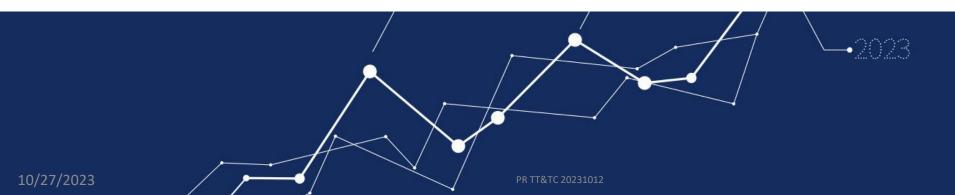
(Billions of yen) (%) (Patent Asset Index™)\*2
200 20,000



Corporate Venturing & Innovation Office (CVI)

■ Flow of Introduction of External Technology Using CVI







NEW ERA OF HYDROLOGY USING INNOVATIVE SOLUTIONS AND KINEIS CONNECTIVITY



















## THE EDAIL

## Рамка на занятията

## <u>Теория</u>

- Тема 1
- Тема 2
- •
- Въпроси и отговори

## С какво ще си тръгна след дискусията?



Практика

- Дискусия
- Упражнения,
  - <u>Работа в екипи</u>
  - use cases
  - Рефлексия

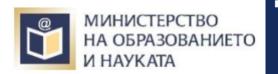


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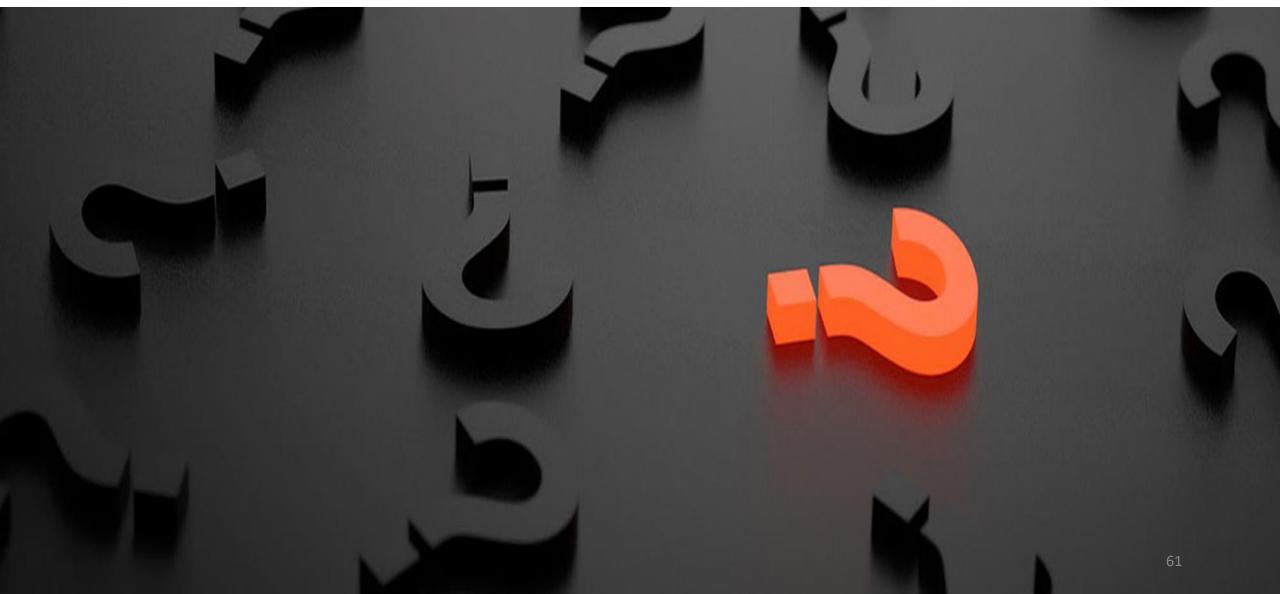
- 7. Дълбоки технологии. Разработване на високи технологии в за академични институции и в партньорство с голяма компания.
- 8. Стратегии за технологичен трансфер и комерсиализация на технологии. Конкурентна стратегия. Световни и национални политики.
- 9. Разработване на модел за ефективен трансфер на високи технологии. Оценка на стартиращата компания. Примери.











# THE ED, 7. Дълбоки технологии. Разработване на високи технологии в академични институции и в партньорство с голяма компания

**Exhibit 7b** "Building Value into the Commercialization Process: Designing Optimal Agreement Structures."

### **Licensing Deals**

- Exclusive/Non-Exclusive/Field-Exclusive
- Upfront Fee
- · Running Royalties
- · Milestones (Diligence, Success)
- · Development Plan

### **New Venture Formation**

- · Exclusive License
- Upfront Fee
- · Equity Participation
- · Running Royalties
- · Milestones (Diligence, Success)
- Development Plan

### **Industry Sponsored Research**

- · Research Funding
- · Faculty-Driven Research Plan
- Protection of Academic Freedoms
   & Publication Rights
- . Option to Resulting Inventions

### Why?

Greater Focus on and Commitment to the Technology

Equity Stake

Only option?

Vehicle to Generate Research Funding

### When?

Dominant Intellectual Property Position

Early Stage/High Risk Technologies

Multiple Applications of the Technology ("Platform" or "Enabling" Technology)

No Existing Industry

"Star Quality" Investigator

Investigator Desires More Active Participation

### Concerns

Amount of Time Required to Start Company

Financial Stability

Conflict of Interest Issues (Real and Perceived)

Management



**→**∠UZ#



Source: Harvard University Office of Technology Development, 2011.







# The European Deep Tech Report

2023 Edition



January 2023

Deep Tech startups have very different characteristics and risk-profiles from traditional startups.

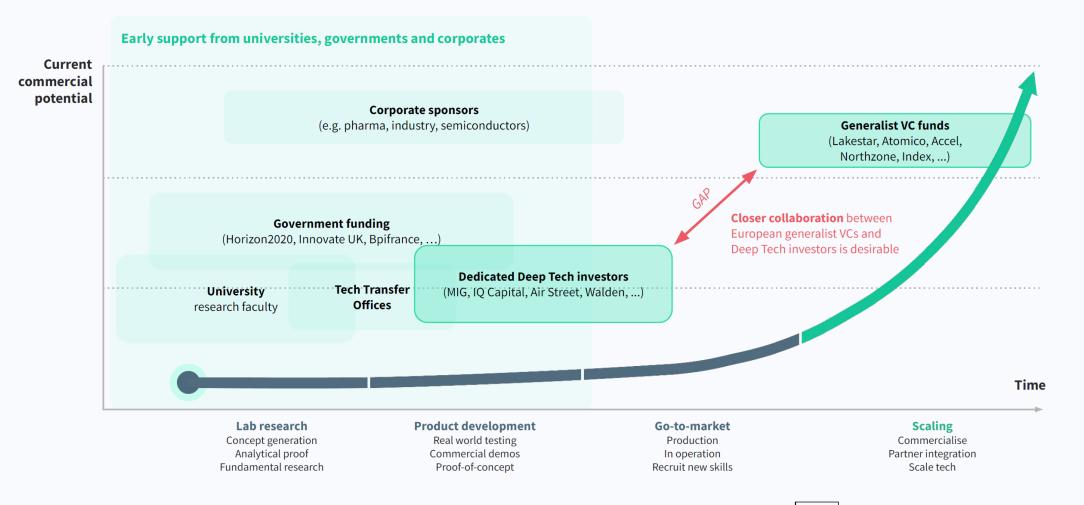
■ Deep Tech ■ Regular Tech

**Capex intensity Development times** Quick go-to-market Often go to market with basic MVP within months of starting Long initial development phase Often times heavy capex ahead of revenues and PMF **Competition risk Technology risk** Network effect and market Existing proven technologies dominance as main edge Breakthrough/novel tech Strong tech edge

### **Market risk**

Existing market demand, but also existing alternatives Often no comparable product in market

Deep Tech startups are supported by multiple stakeholders involved in de-risking at each stage, but some gaps still exist.





Generalist funds are creating Deep Tech focused teams to bridge the gap in scaling Deep Tech startups.

**Key attributes to look for in a Deep Tech investor:** 



To properly invest in Deep Tech you must build a dedicated team.

"The approach and process used to invest in Deep Tech is often quite different from traditional SaaS investing. It requires a unique investor skillset, a specialized bottoms-up investment strategy and the ability to operate independently."

Steven Jacobs
Venture Partner (Deep Tech) & Chief Product Officer
at Lakestar







### There is strong public support for Deep Tech in Europe.

### **EU programs**



### **EIC Fund**

(European Innovation Council Fund)

EIC provided more than 1.5k grants totalling over \$1.3B in support of European Deep Tech startups since 2016.



### **EIF**

(European Investment Fund)

EIF is the main LP in most European Deep Tech funds, providing nearly 40% of the capital allocation.



### **EIT InnoEnergy**

EIT InnoEnergy is one of the most active investors in Energy in Europe.



### **JEDI**

"The European DARPA" aims to hand €50m and €100m in annual challenge grants.

### **Domestic** programs\*



### Germany

Germany is planning a €30B fund to support technology-oriented startups and facilitate start-up spin-offs from academia and lab access for start-ups.



### France

France committed €2.3B in funding to the "Industrial and Deep Tech Start-Ups" strategy.



### **Bpifrance**

Bpifrance participated in over 160 rounds totalling \$3B for Deep Tech since 2016.



### Advanced Research and **Invention Agency (ARIA)**

Pending launch of Advanced Research & Invention Agency (ARIA) with £800 million to support new areas of research and technology.



### **UK Research and Innovation**

UK's innovation agency with £1.2B/year budget.



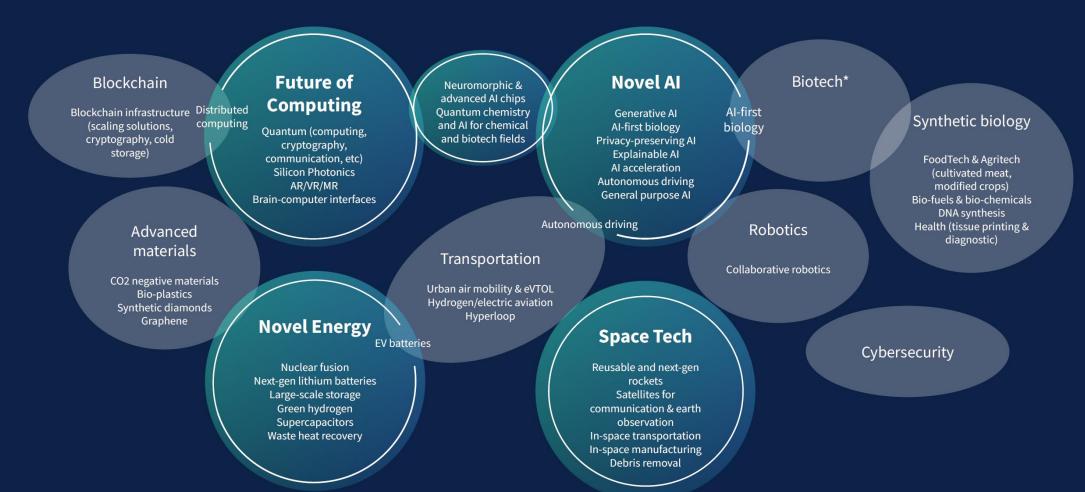


German Federal Agency for Disruptive Innovation.

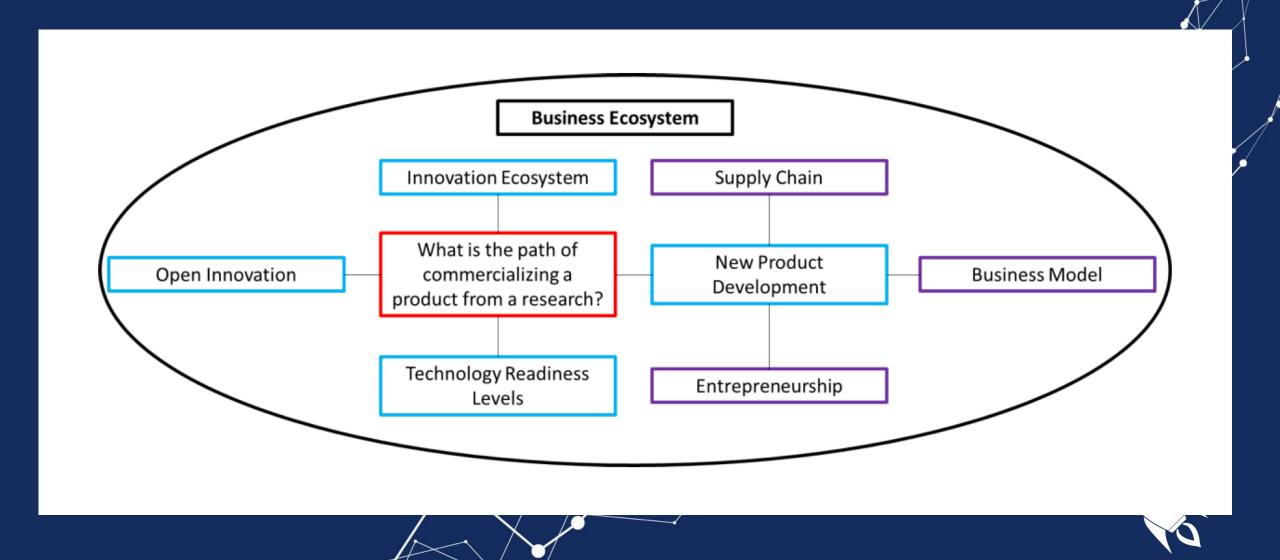




## This report focuses on four "new/true frontier" areas of Deep Tech.







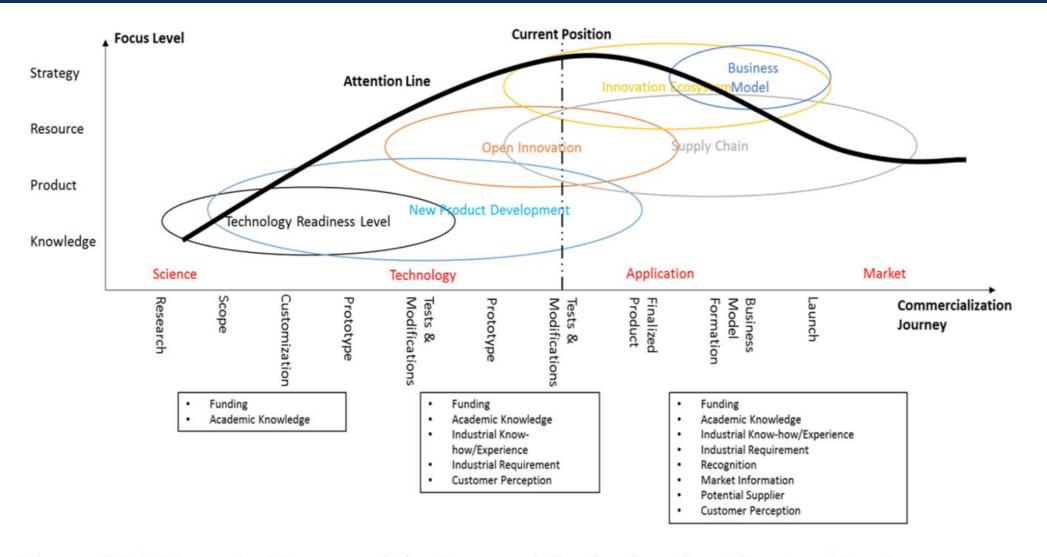


Figure: 2.1 A Theoretical Framework for Commercialization based on Literature Mapping



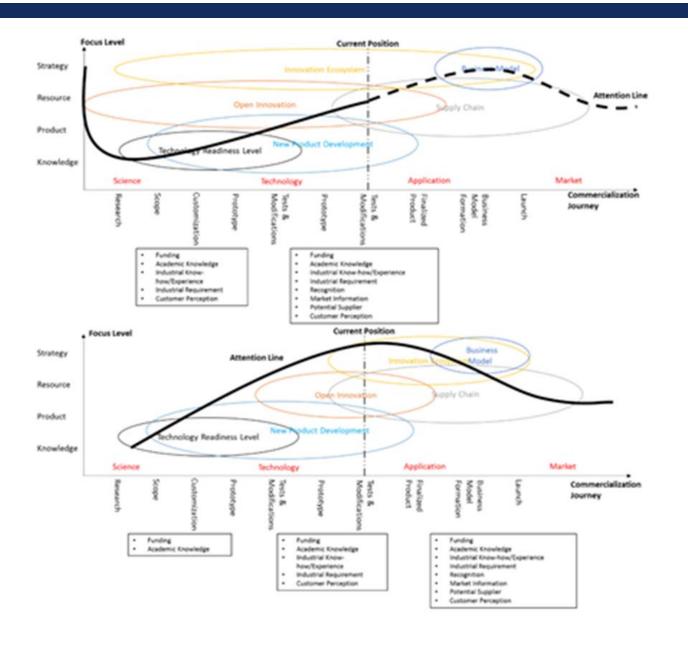


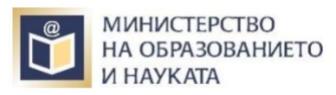


Figure 5.1: Practical (top) and Theoretical (lower) Commercialization Charts

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8. Стратегии за технологичен трансфер и комерсиализация на технологии. Конкурентна стратегия. Световни и национални политики.

# **Finding your Way**



Situation Analysis/Positioning

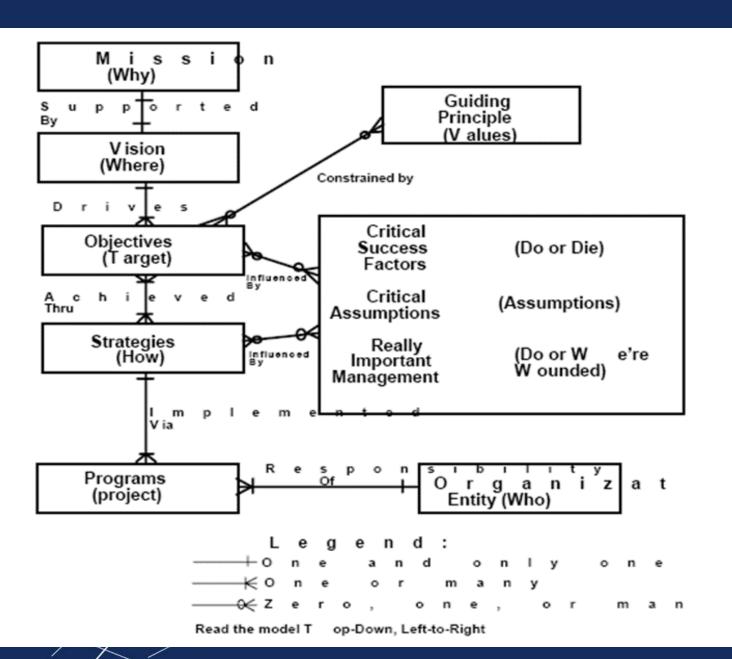
Strategic Planning

Implementation & Management

Monitoring





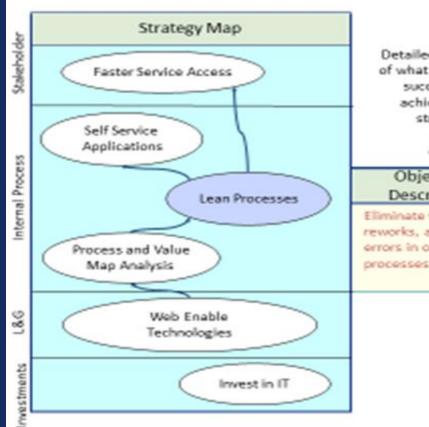




**-**2024



# Extend the Map into Measurements, Targets and Initiatives

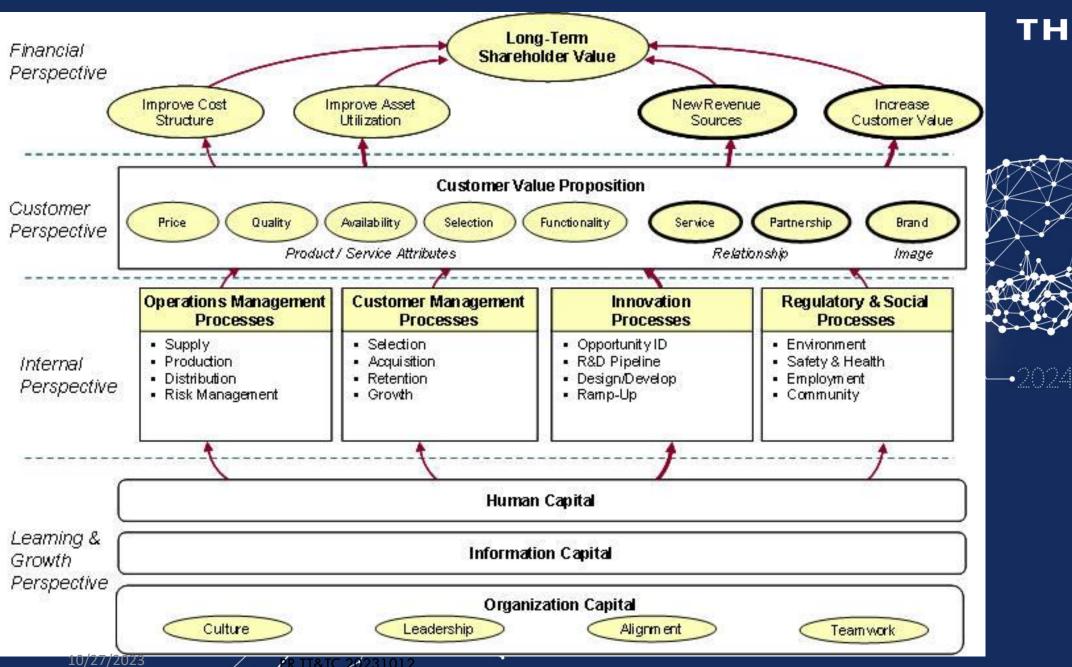


Detailed statement of what is critical to successfully achieving the strategy	How success in achieving the strategy will be measured and tracked	The level of performance or rate of improvement needed	Key action programs required to achieve objectives
Eliminate waste, reworks, and other errors in our	Number of Rewarks	2 per setup per month each Outlet Office	Lean / Six Sigma



**-**2024









# **Exploitation: Strategic Planning**



- Identify Key Exploitable Results
- Describe where and how the innovations will be deployed. Will new markets be created?
- Define main target groups/markets and "offers" (bundles of IP) for each target group
- If relevant, identify and address "take-to-market" partners









Reach out to society and show the impact and benefits of EU-funded R&I activities, e.g. by addressing and providing possible solutions to fundamental societal challenges. Transfer knowledge & results with the aim to enable others to use and take up results, thus maximising the impact of EU-funded research. Effectively use project results through scientific, economic, political or societal exploitation routes aiming to turn R&I actions into concrete value and impact for society.



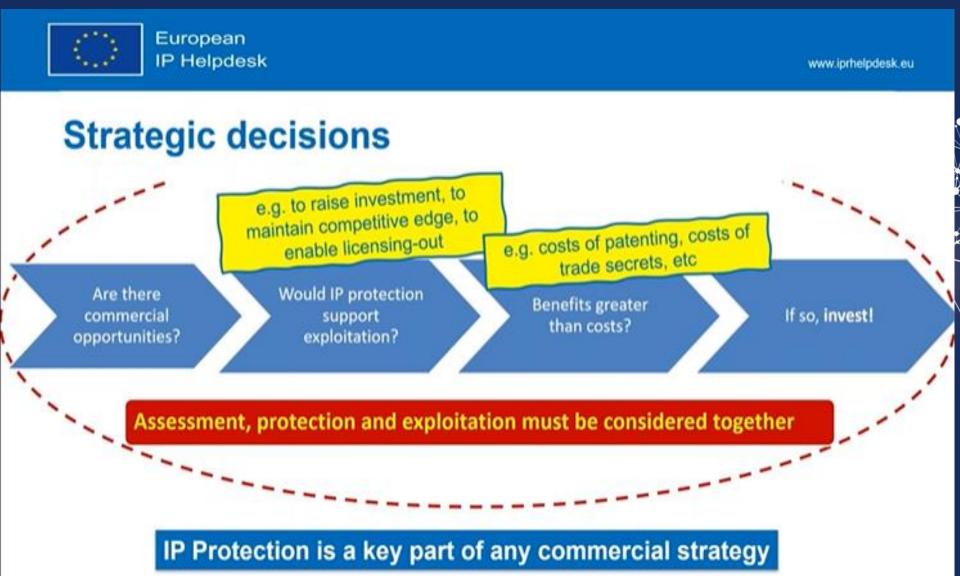
Inform about and promote the project AND its results/success.

Describe and ensure results available for others to USE → focus on results only! Make concrete use of research results (not restricted to commercial use.)



Multiple audiences beyond the project's own community incl. media and the broad public. Audiences that may take an interest in the potential **USE** of the results (e.g. scientific community, industrial partner, policymakers). People/organisations including project partners themselves that make concrete use of the project results, as well as user groups outside the project.











www.iprhelpdesk.eu

#### Licence

Licensee has expertise and resource

Can address different fields of use and geographical areas

Established markets & suppliers

Evolutionary/incremental technology

The IP fits a gap in someone else's portfolio

Low financial commitment - less risk

Early returns - may grow over time

#### or

#### **New Venture?**

New Company must acquire expertise and resource

Needs a critical mass of expertise and a committed and enthusiastic team

New markets for new suppliers

Revolutionary or platform technology

Delivers a unique business advantage

Needs capital - more risk

Returns take longer - but could be large

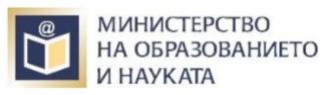


**→**2024











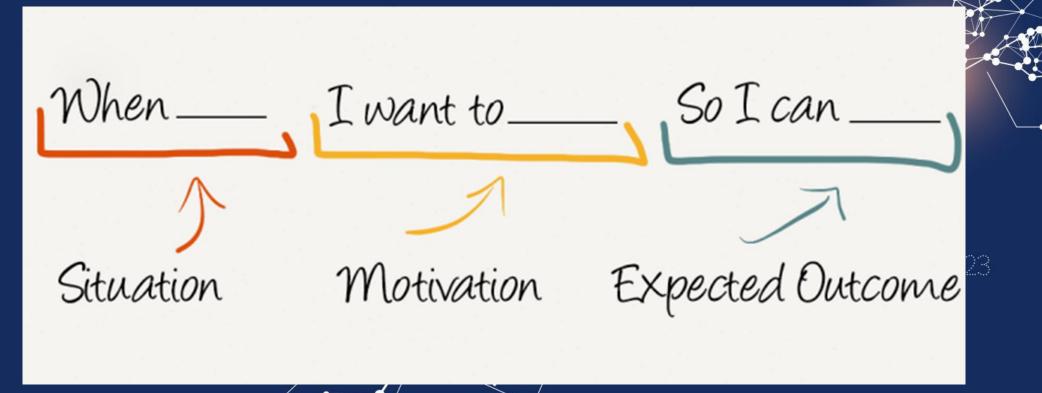
# THE ED 9. Разработване на модел за ефективен трансфер на високи технологии. Оценка на стартиращата компания. Примери.

The context of the job is also part of the model. This includes three elements (vertical in the diagram above):

**Situation** – the circumstances of a job

Motivation – the trigger that led to action, often a problem or challenge to overcome

**Desired outcome** – the expected result, by which a person will measure success.

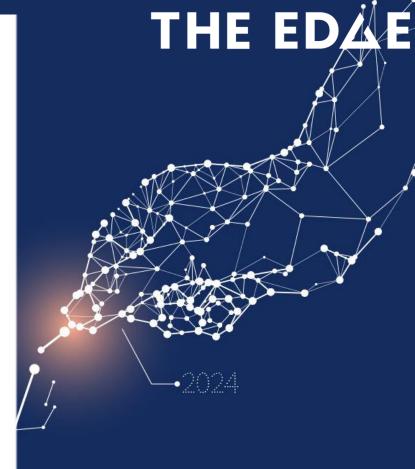




### Successful Business Models

The real power is when each element works in concert





**-**2023



# Document entitled "Commercialization Plan"

no longer than 12 pages, and to provide a description of each of the following areas:

- A. Value of the Project, Expected Outcomes, and Impacts
- B. Company Overview
- C. Market, Customer, and Competition Analysis
- D. Intellectual Property (IP) Protection
- E. Finance Plan
- F. Production and Marketing Plan
- G. Revenue Stream
- H. Exit Strategy



#### KEY ELEMENTS OF A MINI BUSINESS PLAN (THE LENGTH OF EACH SECTION WILL VARY)

#### HOLLYWOOD PITCH

Mockup and high-level description of the proposed product or service



#### PRODUCT/SERVICE OVERVIEW

Overview of how the proposed product or service benefits the customer. organization, and others



#### JOBS-TO-BE-DONE OVERVIEW

Summary of the important, unsatisfied customer jobs that the product or service targets



#### CUSTOMER PROFILE

Snapshot of an individual who is representative of the target segment



#### OFFERING PROFILE

In-depth description of the product or service for the target customer



#### COMPETITIVE LANDSCAPE

Performance map that compares existing products and services along the dimensions that customers value



#### PROPOSED BUSINESS MODEL

Overview of the proposed delivery model and profit formula to deliver on the value proposition



#### **GROWTH PATH**

High-level view of how the business will expand from the initial foothold to capture a larger share of the market



#### COMMERCIALIZATION PLAN

List of key activities and processes necessary to reach the foothold market



#### REVERSE INCOME STATEMENT

Reverse income statement to identify key profit assumptions



#### **CRITICAL ASSUMPTIONS LIST**

List of the most critical assumptions that must be addressed. including deal-killers



#### 90 DAY TEST-AND-LEARN PLAN

High level test and learn plan for the next 90 days









research.

Conduct market

research to resolve C.

for proprietary

protection through

appropriate means.

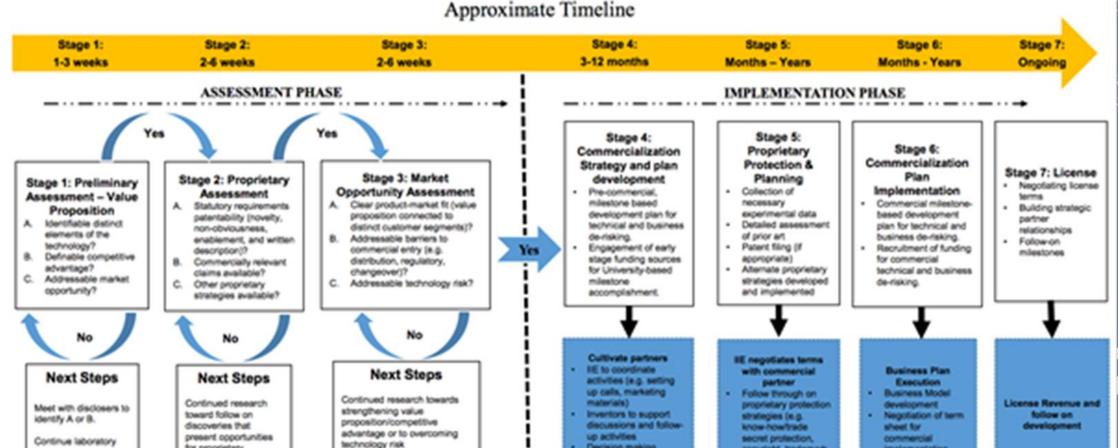
Continued analysis of market.

segments to overcome entry

barriers.

# Office of Innovation and Industry Engagement

Technology Commercialization and Implementation Process



Decision making

regarding appropriate

proprietary strategies.

copyright, trademark,

patent filing, other)

implementation

through license or



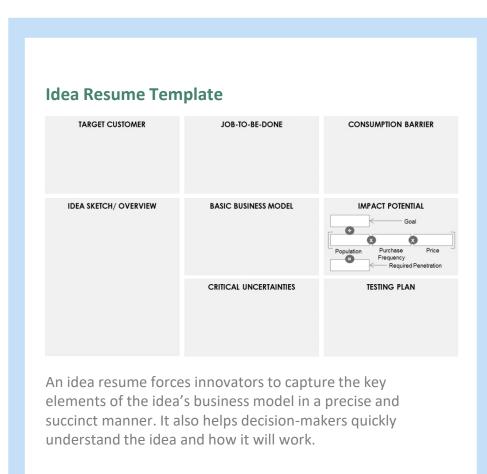






# Understanding the Idea Resume

An Idea Resume captures all of the salient components of an idea on a single page. Fitting an idea on a page means making choices about which elements to include. Ideally, an Idea Resume should also have a visual depiction of the idea; this helps solidify the idea and make it feel real.



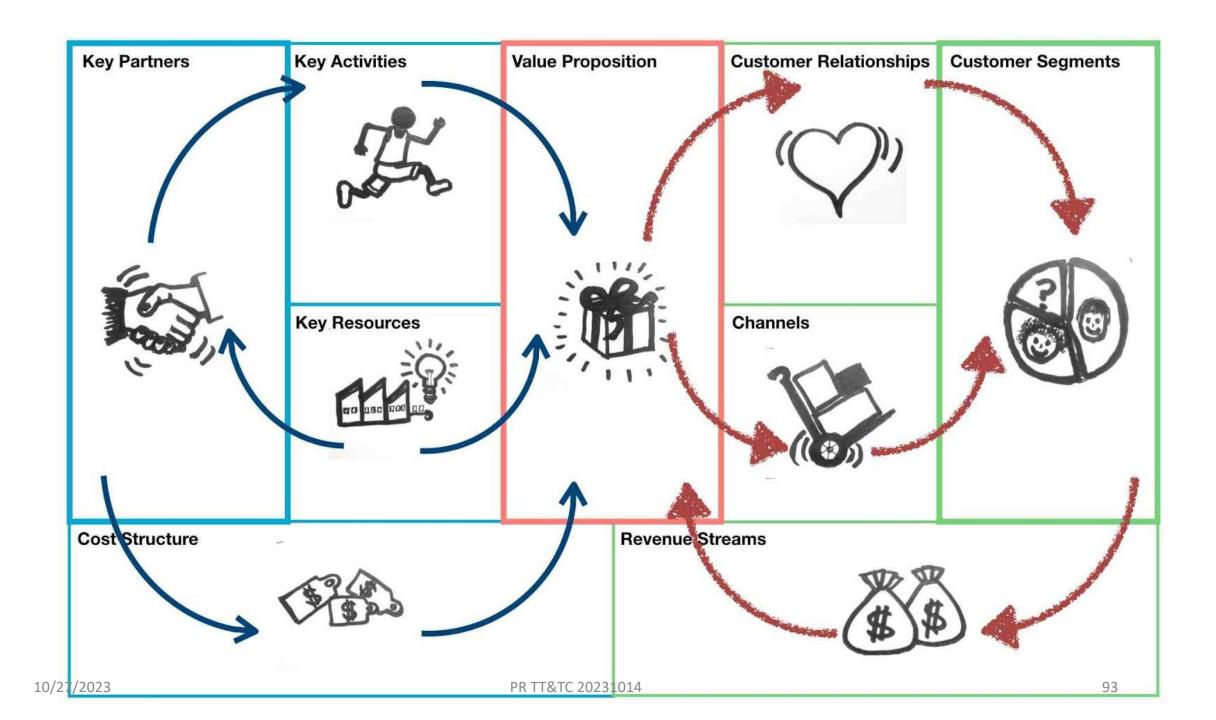
An idea resume should detail:

- The Target Customer

  Detail the attributes of your foothold customer
- The Key Job-To-Be-Done
   The job and circumstance you are solving for
- Consumption Barrier(s)
   What prevents use? Wealth? Skills? Access?
- The Basic Business Model
  Elements such as channels and access point
- The Impact Potential
   Determine feasibility of getting desired revenue
- The Critical Uncertainties
  Risks/assumptions that must be true to succeed
- Visual Depiction of the Idea
   Sketch, graphic mockup, video, etc. of the idea
- The Testing Plan
   How you will quickly and cheaply test risks

TARGET CUSTOMER JOB-TO-BE-DONE CONSUMPTION BARRIER IDEA SKETCH/ OVERVIEW BASIC BUSINESS MODEL **IMPACT POTENTIAL** Goal Price Purchase Population Frequency Required Penetration **CRITICAL UNCERTAINTIES TESTING PLAN** 

© Scott D. Anthony



# THE EDAE +Dunken K Bliths









# Рефлексии

MAKE **MEANING SHARE & SYNTHESIZE INVESTIGATE** & REFLECT **REFLECT CREATE** reDesign (2016)

С какво ще си тръгна след дискусиято.

10/27/2023

PR TT8

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#### THE ED LANE

Being an entrepreneur is not a very easy journey. It teaches you a lot of things more about you than you will ever know....

- 1. You are more capable than what your boss or employer think of you.
- 2. You value network better and are more interested in building and nurturing the relationships.
- 3. You realize there are better and easier ways to get things done.
- 4. You focus on customers better.
- 5. You may get to see a bigger picture.
- 6. You will explore life more meaningfully.

...But, then - life is too short to not to be an entrepreneur!



#### THE ED4















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